

# COASTS, PEOPLE AND THE COMMONS: FORGING A NEW INTERDISCIPLINARY SCIENCE

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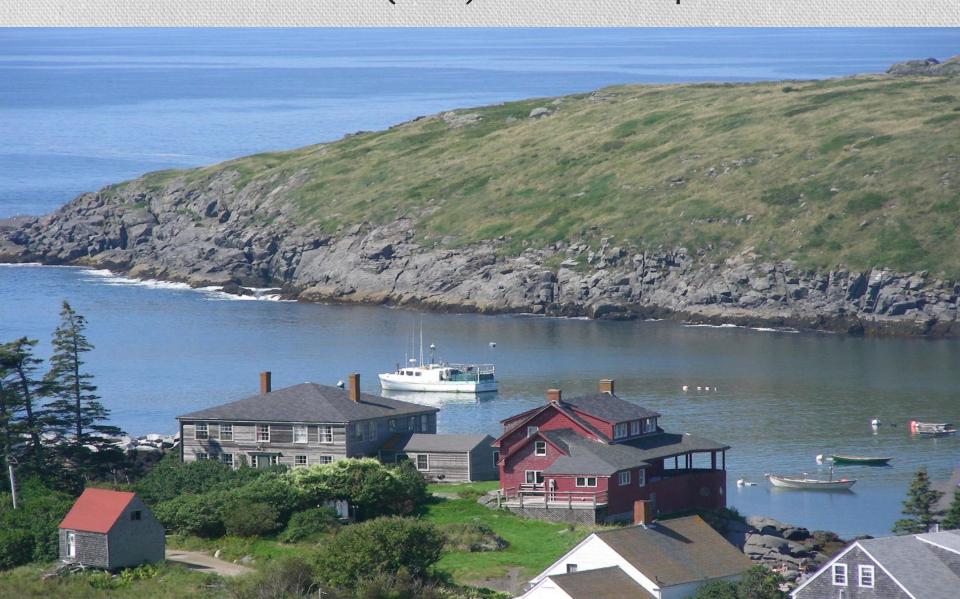
# Building an interdisciplinary science of governance for coastal and marine environments

- Eight areas of emphasis in *Coasts for People*:
- Resilience of social-ecological systems
- Commons, shared resources
- Co-management, sharing power and responsibility
- Conservation and marine protected areas
- Restoring coastal zone ecosystems
- Coastal community livelihoods and well-being
- Increasing the range of knowledge used
- Ecosystem-based management

## Social-ecological resilience

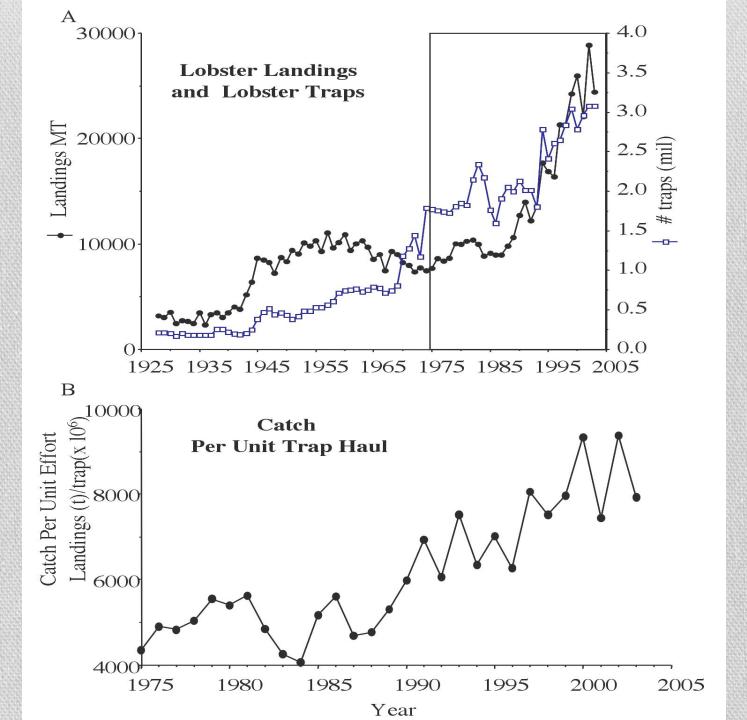
- A higher-order management objective
- Coastal resources need to be managed, not for commodities but for resilience (the capacity of a system to absorb disturbance and reorganize while undergoing change)
- Resilience thinking considers change as a 'given', and multiple equilibria and multiple stable states as a common condition
- The management task, therefore, is to build or strengthen resilience to stay in a desirable state
- Or to navigate transformation from one state to another (eg fishing economy to tourism economy)

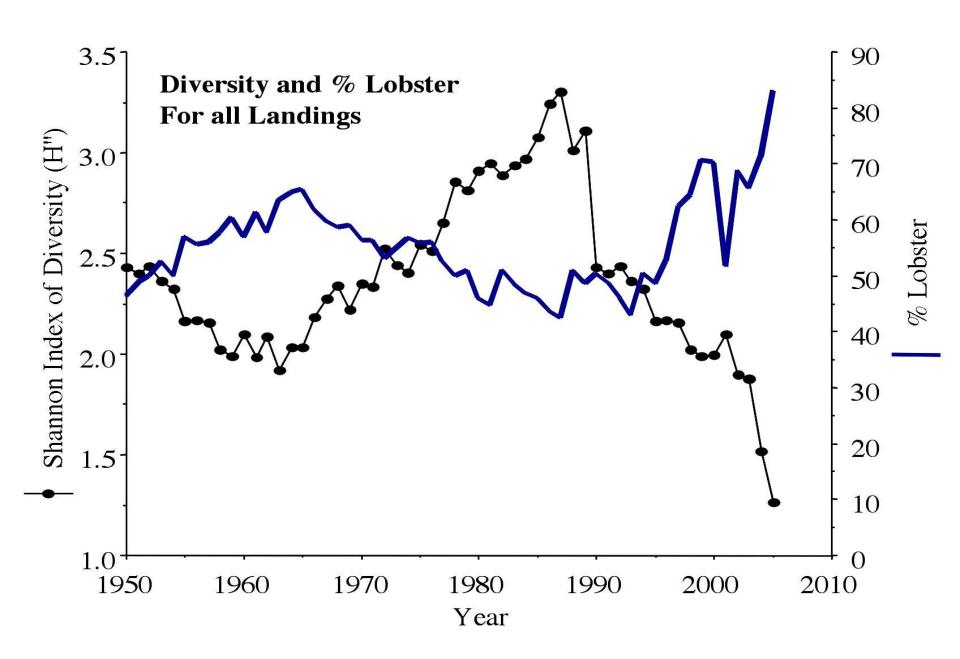
### Resilience study example: The Gulf of Maine (USA) as a lobster pond











#### Gulf of Maine: a resilient SES?

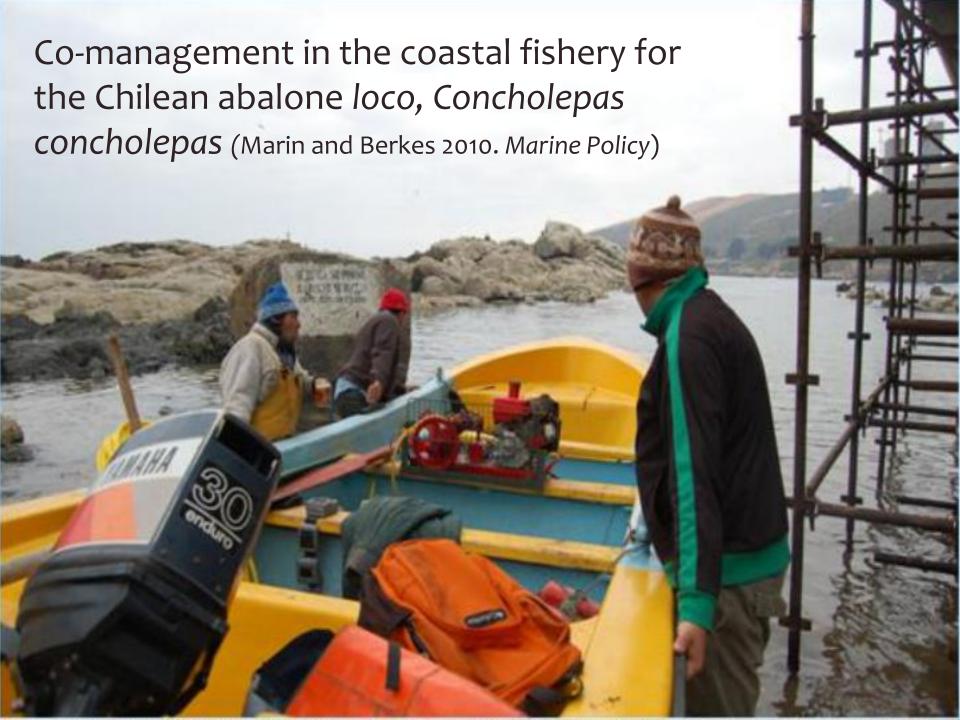
- Economically and biologically successful
- But the diversity of the system extremely low ("lobster pond"); no flexibility
- System vulnerable to disease and other disturbances and may collapse
- Policy options to the present state
- An alternative resource-based stable state (eg, a cod and groundfish dominated marine ecosystem)
- An alternate stable state (eg a tourism and recreation dominated SES)

#### Commons - Shared resources

- Commons are about resources in which (1) it is difficult to control outsiders, (2) difficult to share with insiders (Ostrom et al. 1999. *Science*)
- Historically, coastal communities devised a diversity of solutions to deal with these two problems
- Governments have formal rules-in-use for commons
- Three potential solutions: (1) community-based ones, (2) government control, (3) market regulation
- Issue: which of these three works best (or a mix)

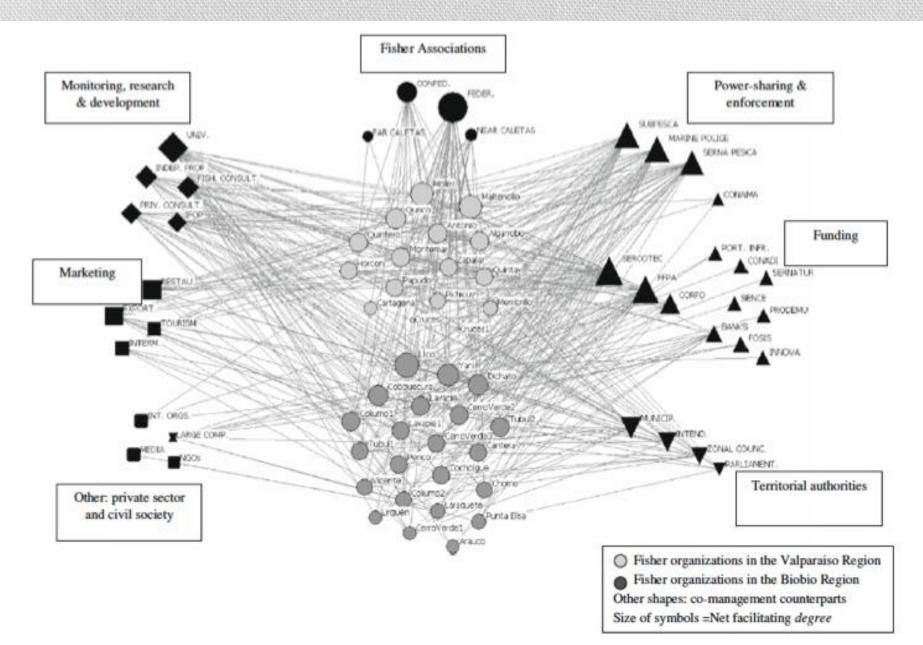
## Co-management: sharing power and responsibility

- Pure community-based management is not possible in today's globalized world
- By definition co-management involves vertical linkages between at least two levels, such as the local level and one or more government levels
- The essence of co-management is social learning and joint problem solving through multiple linkages in the form of networks
- Hence, partnerships and networks are critically important





#### Networks in Chile's coastal benthic fishery co-management

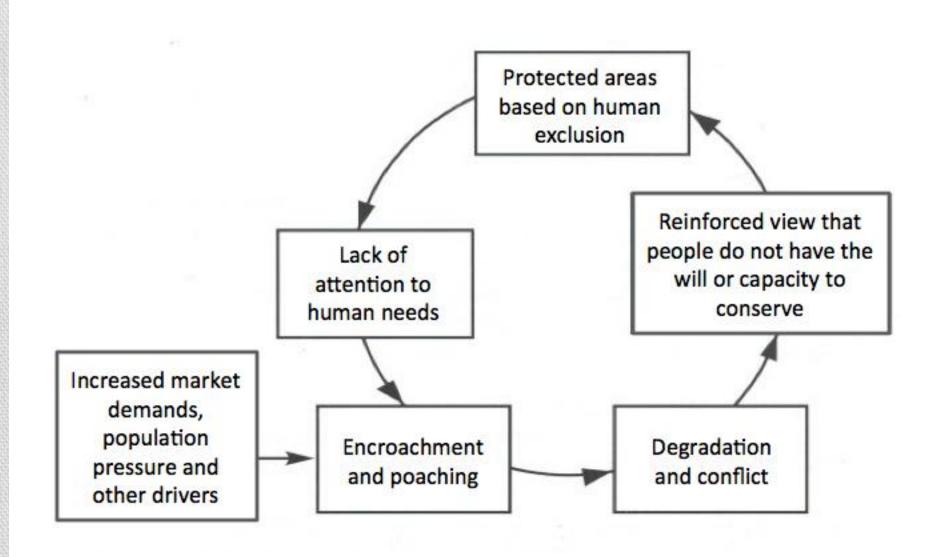


#### Social and institutional learning in co-management

- Co-management often proceeds through multi-level social learning in networks
  - "Management is not a search for the optimal solution to one problem but an ongoing learning and negotiation process where a high priority is given to questions of communication, perspective sharing, and the development of adaptive group strategies for problem solving".
  - Pahl-Wostl and Hare, *J Community & Applied Social Psych* 2004, p. 193
- In the process, social learning may proceed from simple, single-loop learning to double-loop learning (learning-to-learn) that characterizes adaptive comanagement

## Conservation & marine protected areas (MPAs)

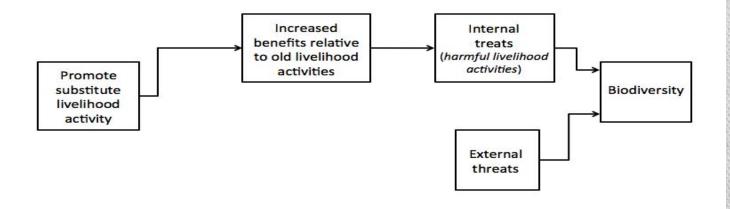
- On the one hand, an urgent international need for increased conservation
- On the other, the reality: coastal waters are fully used
- Increasing contestation, with new uses (eg aquaculture) impacting existing uses (eg small-scale fisheries)
- There are very few examples of large well governed MPAs (eg Australia's Great Barrier Reef Marine Park)
- The vast majority of MPAs throughout the world are "paper parks"
- Conservation without attention to livelihood needs and well-being creates encroachment and poaching



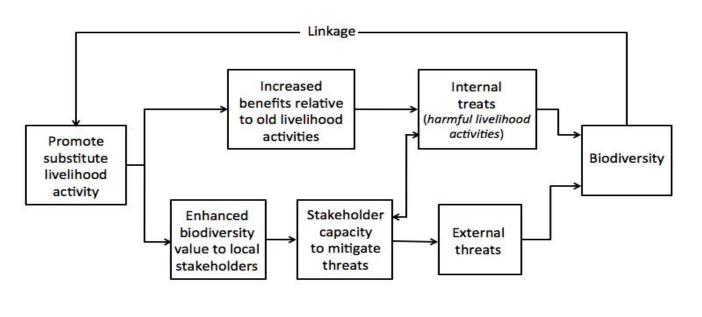
## Search for effective conservation strategies

- Substitution strategies: attaining conservation by providing a substitute activity for a community
- Linked incentive strategies: biodiversity conservation promotes livelihoods (Salafsky and Wollenberg 2000. World Development)
- Community-based conservation "by, for, and with the local community" (Western and Wright 1994. *Natural Connections*)
- has the advantage that conservation benefits can be directly linked to livelihood benefits, thus creating incentives for stewardship

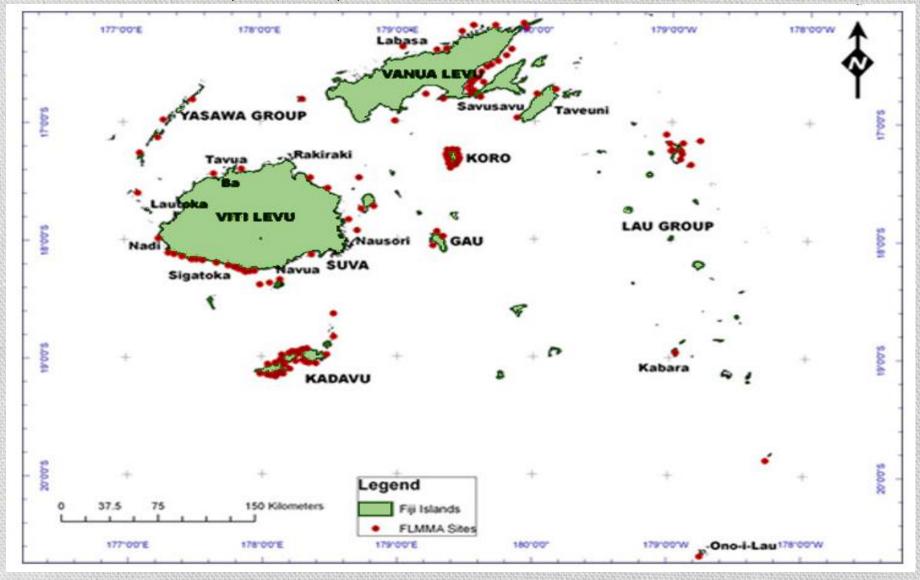
#### (a) Indirect Linkage: Substitution Strategy



#### (b) Direct Linkage: Linked Incentives Strategy



MPA networks and community-based conservation "by, for, and with the local community": Fiji's Locally Managed Marine Areas (LMMAs)



## ecosystems

- The issue is often not conservation but restoration
- •Bringing coastal communities actively into management requires **good governance** (collaboration, transparency, accountability etc)
- Fundamentally different from command-andcontrol
- Increasingly communities are initiating action and engaging government, NGOs and universities
- Mangrove restoration (Thailand)
- Coral reef restoration (Bali, Indonesia)
- River and delta restoration (Washington State









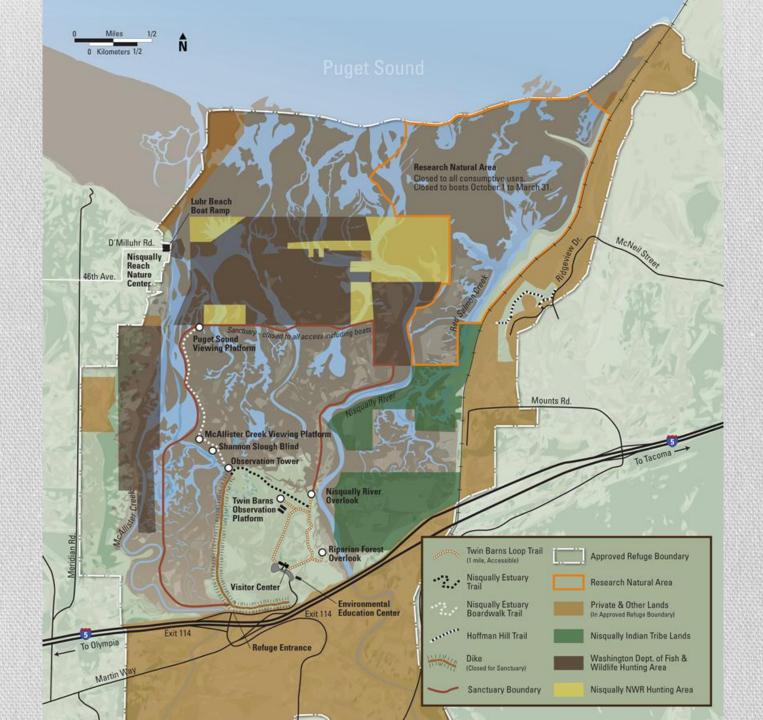






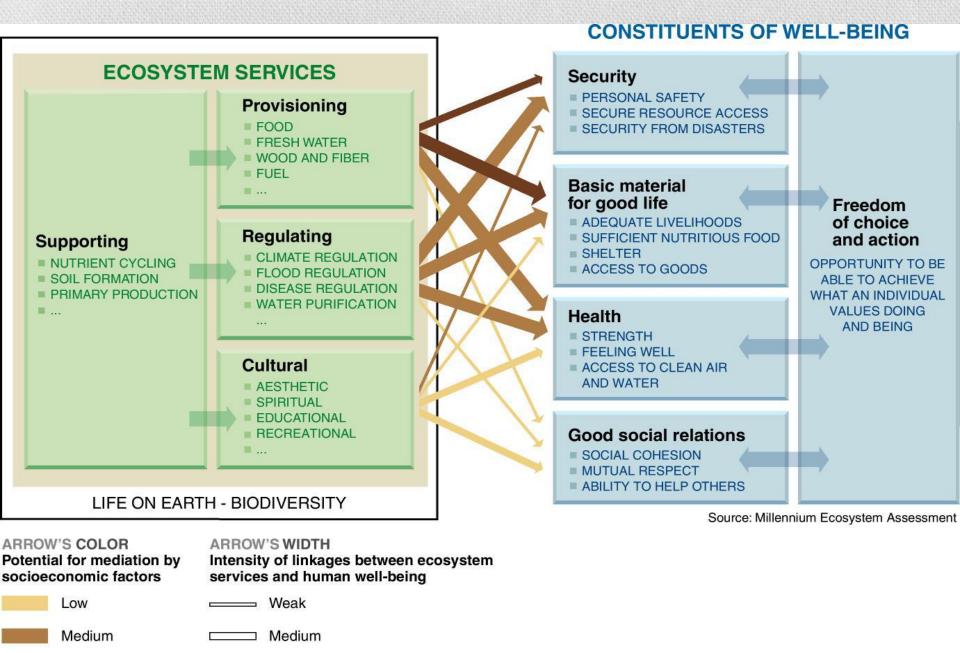
Delta of the Nisqually River, Pacific USA, had been drained and converted into farmland. It is being bought back by the Tribe and the delta restored, re-creating habitat for young salmon (Source: Nisqually Delta Restoration Project)





#### Coastal community livelinoods and wellbeing

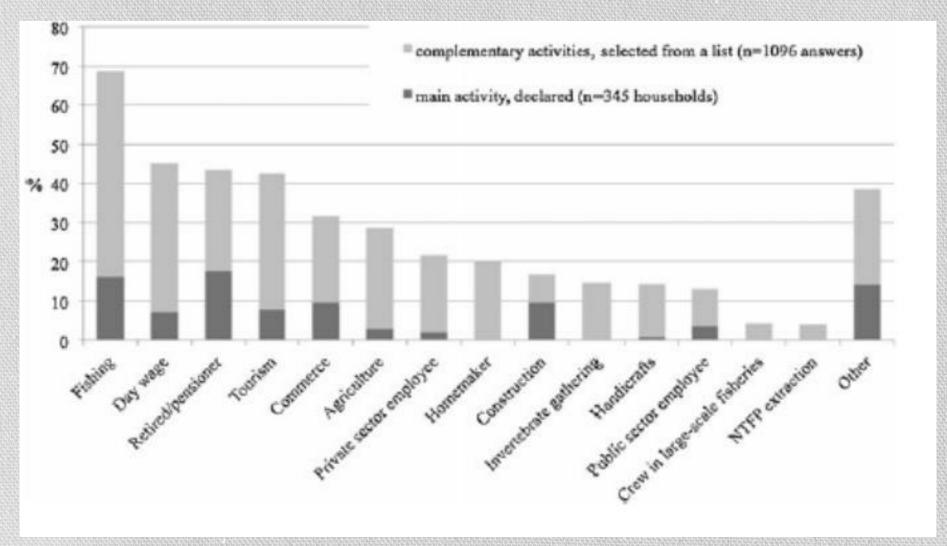
- Resource-based communities: the link between ecosystem services and human well-being (MA 2005)
- The broader issue: human development and poverty; capacity development
- Vast majority of fishers in the world are not full-time. Fishing is often part of a complex of livelihood activities, even in Western countries
- The availability of livelihood options outside of fisheries, and the flexibility to follow a seasonal round are necessary for livelihood resilience



High

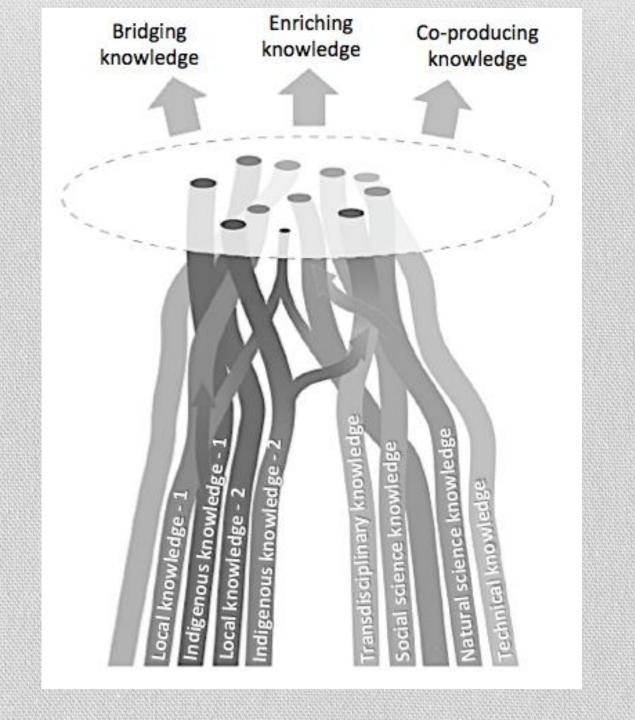
Strong

Paraty, Brazil: Livelihood diversification Distribution of fish catch in households that reported fishing activity (Hanazaki et al. 2013. *Human Ecology)* 



### Increasing the range of knowledge used

- Governance can be improved by improving the range and quality of knowledge used
- More and better science is obviously desirable, but science is not the only source of knowledge
- Local and traditional knowledge of coastal people is an underutilized source of know-how
- A dialogue of science and local knowledge helps increase management capabilities
- Multiple evidence base approach emphasizes the advantages of combining different kinds of knowledge to solve problems (Tengö et al. 2014. *Ambio*)



## Ecosystem-based management (EBM)

- •EBM "...adaptive, specified geographically, takes into account ecosystem knowledge and uncertainties, considers multiple external influences, and strives to balance diverse social objectives" (NOAA 2005)
- It is an approach, as opposed to a methodology
- Different kinds of EBM exist: eg marine spatial planning -- from a single sector focus to multiple
- The scope can be (needs to be) expanded
- From ecosystem-based management to SES-based management
- From single to multiple disciplines
- From management to governance

### Operationalizing EBM

- Negotiation and deliberation are important for developing working partnerships
- Deliberation used in scenario-building, learning networks and adaptive management
- Scenario-building: to consider future options
- Learning networks use the idea of learning-asparticipation to create problem solving partnerships
- Adaptive management recognizes, as a starting point, that information will always be imperfect
- Uses a planning cycle approach in which policies can be used as experiments from which managers can learn (Holling 1978. Adaptive Management)

#### Adaptive management (learning-by-doing)

#### 1. Conceptualize

- Define initial team
- Define scope, vision, targets
- Identify critical threats
- Complete situation analysis

#### 5. Capture and Share Learning

- Document learning
- Share learning
- · Create learning environment

#### Conservation Measures Partnership Open Standards

#### 2. Plan Actions and Monitoring

- Develop goals, strategies, assumptions, and objectives
- · Develop monitoring plan
- Develop operational plan

#### 4. Analyze, Use, Adapt

- · Prepare data for analysis
- Analyze results
- Adapt strategic plan

### 3. Implement Actions and Monitoring

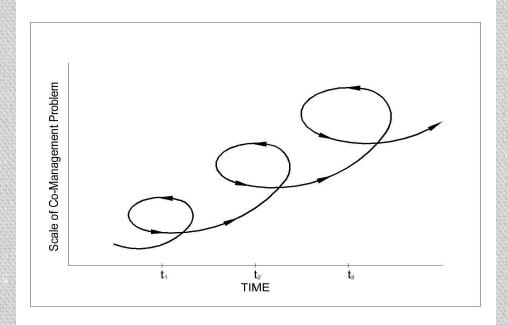
- Develop work plan and timeline
- Develop and refine budget
- Implement plans

## Learning networks

- Learning-by-doing
- Social learning: iterative action, reflection and deliberation of groups engaged in sharing experiences to collaboratively resolve complex challenges
- Learning-asparticipation results in trust, builds capacity to tackle problems at increasingly greater scales

#### Learning-as-participation:

Each loop goes through observationplanning-action-outcome phases, followed by a period of reflection



Berkes 2009. J Env Mgmt

## science of ocean and coastal governance

- International experience indicates eight important areas to build a new interdiscliplinary science:
- Resilience of social-ecological systems
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#### Conclusions II

- Decline of coastal resources and ecosystems is not inevitable
- There is a body of theory and practice that should allow us to improve on the record of the last half century or so
- However, solutions are not clear-cut and there are no global blueprints or widely applicable recipes to follow (Ostrom 2007. PNAS)
- More likely, solutions need to be worked out case by case, collaboratively and adaptively